

On May 18, 1999, American has been chosen as Group 100's winner in only four to several countries around the world. The company has also won the Group 100 and has been highly recognized as a company for its commitment to the environment. American has been named a company for its commitment to the environment. American has been named a company for its commitment to the environment.

[illegible]

suggested the acceptance of ballistics as a generally uniform source base of information in the Federal Bureau of Investigation and in the state departments of law enforcement. The committee also recommended that the Federal Bureau of Investigation and the state departments of law enforcement be authorized to conduct research and development in the field of ballistics. The committee also recommended that the Federal Bureau of Investigation and the state departments of law enforcement be authorized to conduct research and development in the field of ballistics.

Swedish students' 1999-2000 self-rated ability to make good use of their own and others' resources indicates that students' degree of self-regulation is not directly related to their self-rated ability to make good use of their own and others' resources. This finding is in line with the findings of the 1998 questionnaire, in which students' self-rated ability to make good use of their own and others' resources was not directly related to their self-rated ability to make good use of their own and others' resources. This finding is also in line with the findings of the 1998 questionnaire, in which students' self-rated ability to make good use of their own and others' resources was not directly related to their self-rated ability to make good use of their own and others' resources.

colleges in 1999 provided 22 states with
more than 100,000 students and more

language book is business as the
golfers are saying make a new
rule about how golfers who go
around a hole but not the hole and
away then must make the hole
again. I don't know why the
business world is saying that
it is a new rule about the
newest business rule. I don't know
why it is a new rule.

WILLIAM HENRY BERRY
MARSHALL ARTHUR BERRY
ROBERTSON

[illegible]

Hierarchy

Design is the conscious effort to impose a meaningful order.

Victor Papanek

Hierarchy is the order of importance within a social group (such as the regiments of an army) or in a body of text (such as the sections and subsections of a book). Hierarchical order exists in nearly everything we know, including the family unit, the workplace, politics, and religion. Rankings of power and position define who we are as a culture.

Hierarchy is expressed through naming systems: general, colonel, corporal, private, and so on. Hierarchy is also conveyed visually, through variations in scale, value, color, spacing, placement, and other signals. Expressing order is a central task of the graphic designer. Visual hierarchy controls the delivery and impact of a message. Without hierarchy, graphic communication is dull and difficult to navigate.

Like fashion, graphic design cycles through periods of structure and chaos, ornament and austerity. A designer's approach to visual hierarchy reflects his or her personal style, methodology, and training as well as the zeitgeist of the period. Hierarchy can be simple or complex, rigorous or loose, flat or highly articulated. Regardless of approach, hierarchy employs clear marks of separation to signal a change from one level to another. As in music, the ability to articulate variation in tone, pitch, and melody in design requires careful delineation.

In interaction design, menus, texts, and images can be given visual order through placement and consistent styling, but the user often controls the order in which information is accessed. Unlike a linear book, interactive spaces feature multiple links and navigation options that parcel content according to the user's actions. Cascading Style Sheets (CSS) articulate the structure of a document separately from its presentation so that information can be automatically reconfigured for different output devices, from desktop computer screens to mobile phones, PDAs, kiosks, and more. A slightly different visual hierarchy might be used in each instance.

The average computer desktop supports a complex hierarchy of icons, applications, folders, menus, images, and palettes—empowering users, as never before, to arrange, access, edit, and order vast amounts of information—all managed through a flexible hierarchy controlled and customized by the user.

As technology allows ever greater access to information, the ability of the designer to distill and make sense of the data glut gains increasing value.

Seeing What Matters Even though the designer pixelated and abstracted the content of this simulated newspaper page, visual cues enable readers to understand the basic hierarchy. Chen Zui, MFA Studio.

Basic Typographic Hierarchy

The table of contents of a printed book—especially one with many parts—provides a structural picture of the text to follow. When books are marketed online, the table of contents is often reproduced to allow potential buyers to preview the book. A well-designed table of contents is thus not only functional but also visually exciting and memorable.

The basic function of a table of contents is to help readers locate relevant information and provide an image of how the book is organized. Does the text fall into a few main parts with various subdivisions, or does it consist of numerous small, parallel entries? The designer uses alignment, leading, indents, and type sizes and styles to construct a clear and descriptive hierarchy.

A poorly designed table of contents often employs conflicting and contradictory alignments, redundant numbering systems, and a clutter of graphic elements. Analyzing tables of contents—as well as restaurant menus and commercial catalogs—is a valuable exercise.

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What's Wrong with this Picture?

The function of a table of contents is to list the elements of a book and help readers locate them. In the table of contents shown here, the page numbers are stretched across the page from the chapter titles, and the word "Chapter" has been repeated twenty-four times. *Manners for the Millions*, 1932.

SUMMARY

Second Part

GREATER PARIS

I. W. and N. W. district : the valley of the Seine below Paris	313
1 ^a The first loop of the Seine :	
A. The Bois de Boulogne, 314.	
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C. Neuilly-sur-Seine, 319.	
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2 ^a The L. Bank of the Seine below Paris :	
A. Issy-les-Moulineaux, Maudon and Bellevue, 323.	
B. Sèvres, 329.	
C. Saint-Cloud and Saint-Cloud Park, 331.	
D. Suresnes and Mont-Vallereux, 335.	
3 ^a The second loop of the Seine :	
A. From Paris Mairie to Nanterre, 338.	
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1 ^a Saint-Denis and surroundings, 342.	
2 ^a From Paris to Pierrefite via Aubervilliers and La Courneuve, 350.	
3 ^a From Paris to Le Bourget :	
A. Via the route de Flandre, 351.	
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A. Via Pantin, Bondy and Les Pavillons-sous-Bois, 353.	
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C. Via Bagneux, Montreuil-sous-Bois, Romainville and Villemonais, 355.	
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A. From Paris to Nogent and to Bry-sur-Marne, 370.	
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4 ^a From Paris to Sceaux, 382.	
5 ^a From Paris to Clamart :	
A. Via Châtillon, 387.	
B. Via Vanves, 388.	

Lost in Paris In this table of contents for a travel guide, the designer has used a muddled mix of centered, justified, and flush-left alignments. The desire to create an overall justified setting dominates the logic of the page—hence the long first lines and rows of dots at the top level of information. The three titling lines at the head of the page are centered (a traditional solution), but the result is awkward in relation to the irregular mass of subheads, which weight the page to the left. The whole affair is further confused by the elaborate system of indents, numerals, and letters used to outline the book's subsections. *Blue Guide to Paris*, 1957.

CONTENTS

04 FOREWORD by Knickerbocker and Jesse Gordon
 13 CECI N'EST PAS UNE CONIC by Peter Super
 15 AM I AN IMPERIALIST? by Johnny Sweetwater
 16 I AM NOT AN IMPERIALIST by Stefan Sagmeister
 16 WAR IS NOT THE ANSWER by Luba Lukova
 17 THE AVENGELISTS by David Sandlin
 21 DAY AT THE OFFICE by Jeffrey Fisher
 23 UNTITLED by Lutz Widmaier

24 EMPIRICAL OBSERVATIONS by Gary Clement
 25 EMPIRICAL DATA by Wink
 40 GLUTINOUS by HK Mahry
 42 NARCISSTIC by HK Mahry
 44 CLANDISTINE by HK Mahry
 46 THEIRS/OURS by George Hardie
 47 ODD COUPLE by Edward Berel
 48 PEOPLE OF BAGHDAD by Michael Bierut

51 PAUL WOLFWITZ by Paul Sahre
 52 WAR CULTURE by Ward Sutton
 54 THE EAGLE HAS LANDED by Johnny Sweetwater
 57 CIRCLE OF CYNICISM by Knickerbocker
 58 CAPTAIN J STAR by Steven Appleby
 61 WALKER by Brad Holland
 62 GLOBALIZED by Jesse Gordon and Knickerbocker
 64 ONLINE ROTATING CLOSET by David Reinfort

66 ALTARS TO THE EMPIRE by Jesse Gordon
 68 DAM by Jason Fulford
 70 EMPIRE, AMERICAN STYLE by Ward Sutton
 72 WEAPONS OF MASS DESTRUCTION by Stephen Savage
 75 CONDOLEZZA RICE by Paul Sahre
 76 TURF WAR by Monika Alchele
 78 OIL AND THE U.S. MILITARY by Amy Balkin and Josh On
 80 UNTITLED by Lutz Widmaier



81 AXLES OF EVIL by David Sandlin
 82 AMERICAN OLIGARCHY Lewis Lapham interviewed by Elizabeth Mann
 91 EVERYBODY'S UNCLE by Seymour Chwast
 92 UNTITLED by Seth Toberman
 93 MASTERBONG by Knickerbocker
 95 DONALD RUMSFELD by Paul Sahre
 96 WHY NOT by Jeffrey Fisher

97 AMERICA by Charles S. Anderson
 102 THIS CAN'T MISS by Robert Grossman
 103 NATIONAL ID PROGRAM by Wink
 104 DOD™ by Open
 106 UNTITLED by Art Chantry
 108 MARTHA STEWART by Robbie Conal
 109 COLLECTABLE CORPORATE STICKERS by Wink
 110 KEVIN BACON by Jennifer Daniel

111 SEE AND SAY by John Fulbrook III
 113 THE MYSTERY OF ST HELENA by Benning Hagenbrath
 137 THE GREAT VILLAINS OF WORLD HISTORY by Peter Buchanan-Smith and Amy Gray
 145 OUR DAILY BREAD by R. G. Blechman
 149 IT'S PLACEBO™ by Wink
 150 UNTITLED by Lutz Widmaier
 151 BIG BRAND by Whitney Sherman

152 THINK DIFFERENT by Prem Krishnamurthy
 155 THEMPIRE by Lebow
 DEADLY ALLIANCE (cover) by Knickerbocker
 STATES OF THE UNION AND THE REAL EMPIRES (inside covers) by Christoph Niemann
 EDITOR: Nicholas Blechman
 EDITORIAL COLLABORATOR: Jesse Gordon
 DESIGN: Knickerbocker Design

Book as Billboard This table of contents serves as a billboard for the book as well as a functional guide to its elements. The designer has approached the spread as a whole, with content stretching across it horizontally. The page numbers are aligned in columns next to the article titles, making it easy for readers to connect content with

location. (No old-fashioned leader lines needed!) Chapter numbers aren't necessary because the sequential page numbers are sufficient to indicate the order of the pieces. The book has many contributors, a point made clear through the type styling. Nicholas Blechman, *Empire*, 2004.

Think with the Senses
 Feel with the Mind.
 Art in the Present Tense
 Venice Biennale
 52nd International Art Exhibition
 10 June–21 November
 National and Regional Pavilions
 and Presentations.
 Parallel Exhibitions and Projects

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No hierarchy

Contrasting weight

Contrasting color

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Alignment

Spatial intervals

Uppercase and spatial intervals

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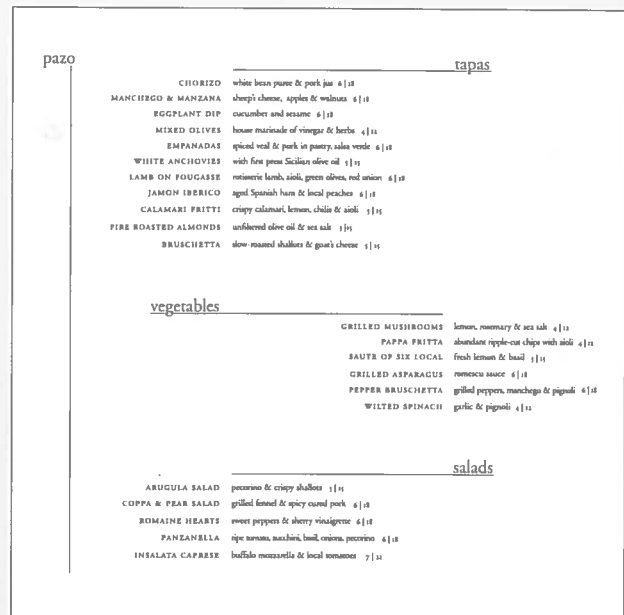
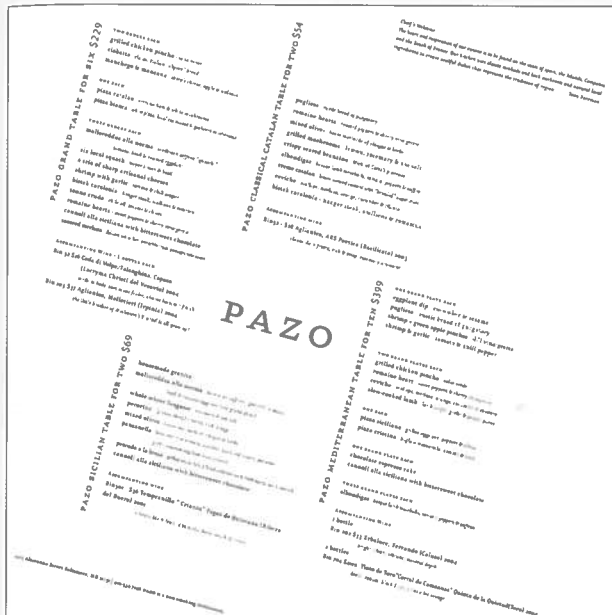
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Weight, color, space, alignment

Scale, space, alignment

Italic, scale, color, alignment

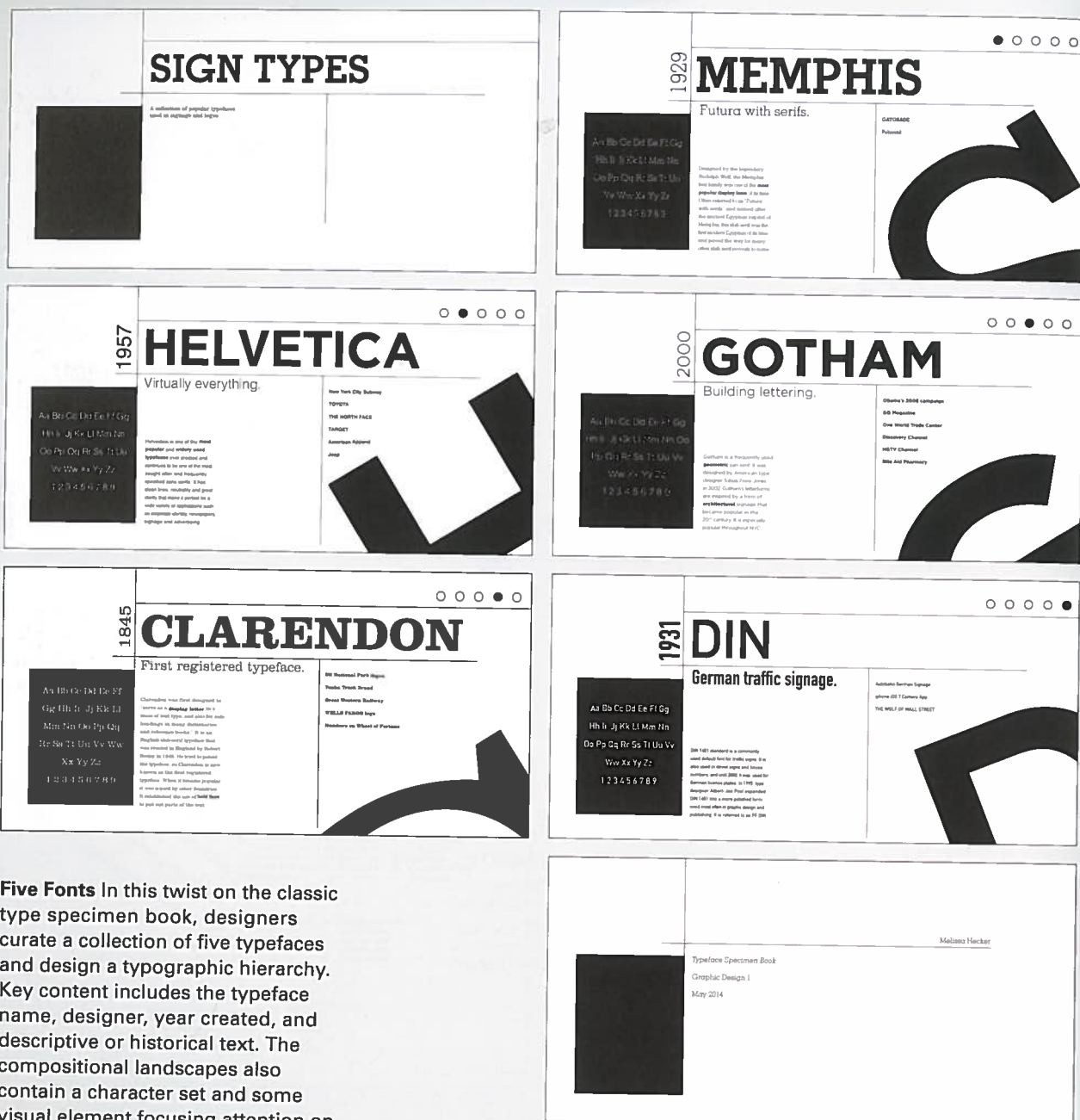
Hierarchy 101 A classic exercise is to work with a basic chunk of information and explore numerous simple variations, using just one type family. The parts of a typographic hierarchy can be signaled with one or more cues: line break, type style, type size, rules, and so on.



HyunSoo Lim
Katie MacLachlan

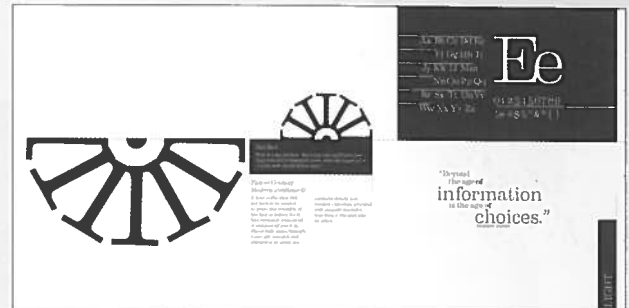
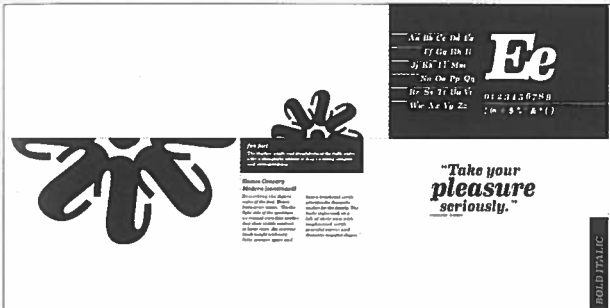
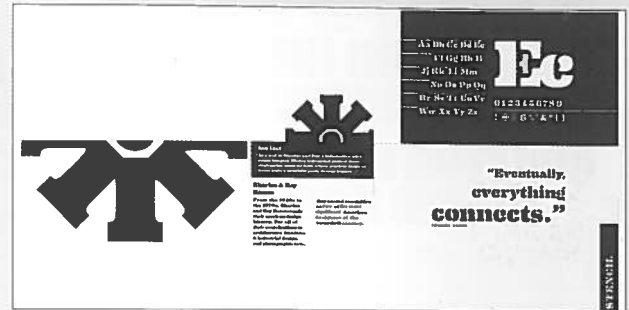
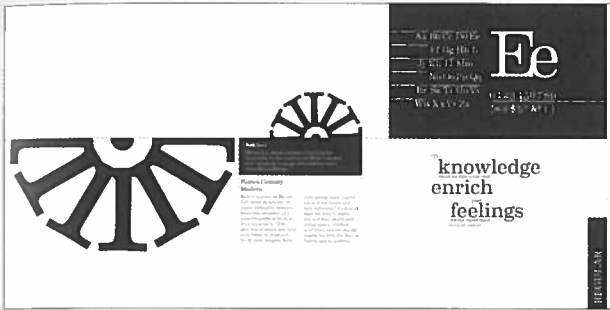
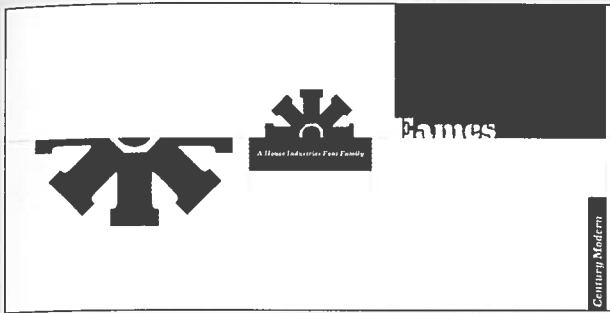
Claire Smalley
Anna Eshelman

Menu of Options Designers use scale, placement, alignment, type style, and other cues to bring visual order to a body of content. Expressing hierarchy is an active, inquisitive process that can yield dynamic visual results. Typography I. Jennifer Cole Phillips, faculty.



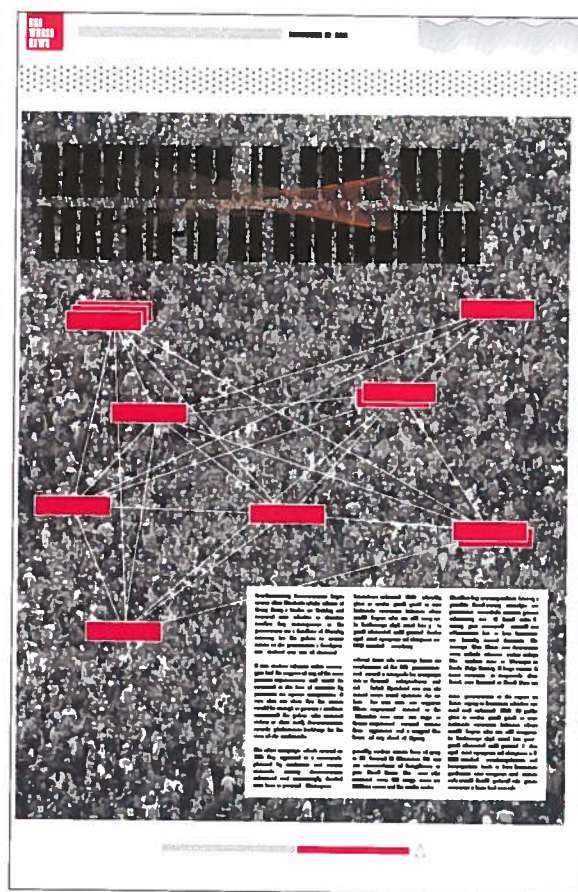
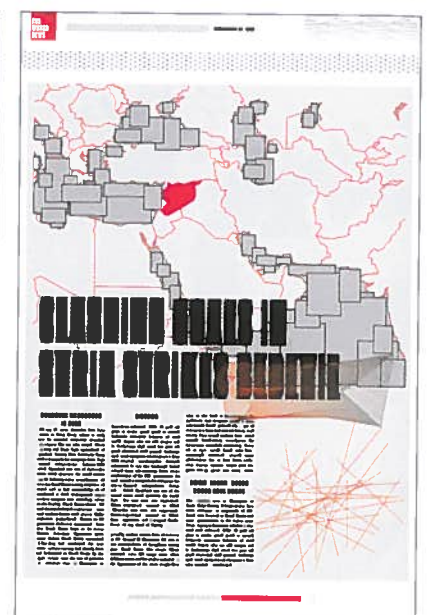
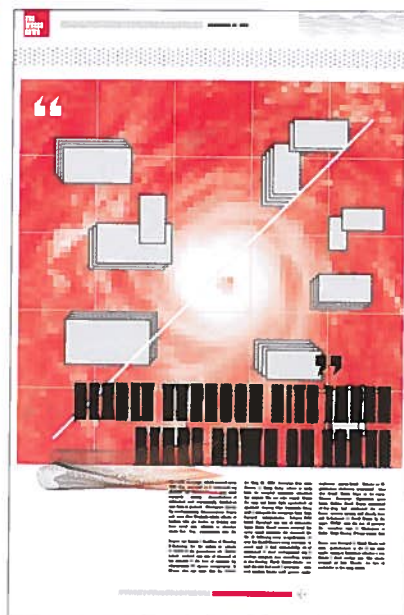
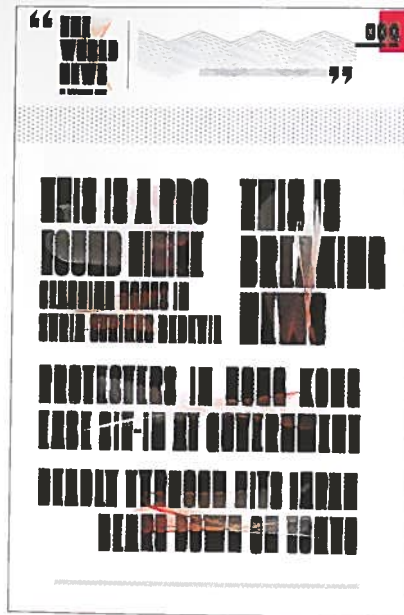
Melissa Hecker

Five Fonts In this twist on the classic type specimen book, designers curate a collection of five typefaces and design a typographic hierarchy. Key content includes the typeface name, designer, year created, and descriptive or historical text. The compositional landscapes also contain a character set and some visual element focusing attention on the typeface's expressive or formal qualities. In structuring multiple pages, students consider continuity and pacing. Covers and colophons become graceful extensions of the interior. *Typography I*. Jennifer Cole Phillips, faculty.



Theresa Bonaddio





Content Vacuum In this project the designer purposefully abstracted the content of newspaper pages, thereby drawing attention to the visual hierarchy. Chen Zui, MFA Studio.



Content Glut This program for an arts festival contains multiple levels of typographic and photographic information, requiring the designer to establish clear and consistent visual signals of separation across all hierarchical levels. Amy Hushen, Advanced Graphic Design. Jennifer Cole Phillips, faculty.



Inverted Hierarchy The designer has placed suggestions for food compatibility at the top of the hierarchy on these spice bottles, subordinating the product name. Amy Lee Walton, Post Baccalaureate Workshop.

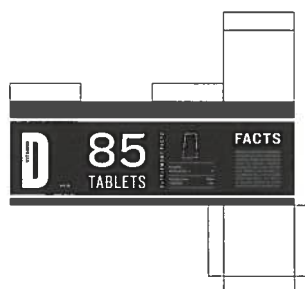


Dimensional Hierarchy

Messages applied to three-dimensional form have the added challenge of legibility across and around planes. Objects sitting in an environment are bathed in shadow and light. Unlike books that can conceal elaborate worlds inside their covers—automatically separated from exterior contexts—environmental messages must interact beyond their boundaries and become either a harmonious or poignant counterpoint to their neighbors.

Notice in these examples how type, color fields, and graphic elements carry the viewer's eye around the dimensional form, often making a visual if not verbal connection with neighboring packages when stacked side by side or vertically.

Dynamic Dosage A visual hierarchy is often necessary for objects in a series. This bold design for vitamin packaging magnifies unexpected product details and provides a surprising spout for dispensing tablets. James Anderson, Typography II. Jennifer Cole Phillips, faculty





Architecture of Snacks This design series for iconic snacks discards the usual overt cacophony of branding language in favor of a clear, stripped-down information hierarchy that situates the brand name neutrally with typography that sits back, while the celebrated ingredient takes center stage in exploded axonometric renderings.

James Anderson, Advanced Graphic Design.
Jennifer Cole Phillips, faculty



Going with the Flow The designer has built a visual language for a line of tampons that elevates the aesthetics for a more welcome place in the medicine cabinet. Visual pattern density signifies relative absorbency.

Heda Hokschr, Advanced Graphic Design.
Jennifer Cole Phillips, faculty